

Mar 2025



DISCLAIMER

This presentation includes the recent earnings results and business performance of SK Inc. (the "Company") and its major subsidiaries. It has been prepared for shareholders and investors for informational purposes only.

The financial information presented herein is based on K-IFRS.

As the forward-looking statements herein reflect the current business environment and the Company's business strategies, actual developments may differ from those in the statements due to changes in the business environment and the Company's strategies as well as other uncertainties.

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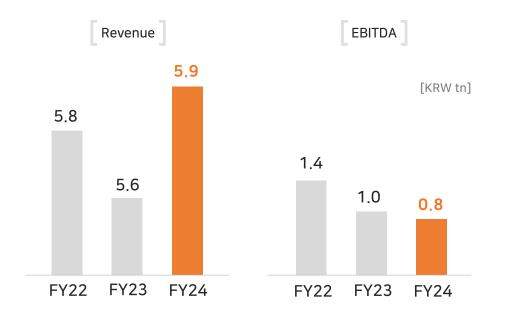


Combined revenue of major unlisted companies grew YoY, with improving revenue and EBITDA in FY25 In FY24, DPS increased to KRW 7,000 in line with mid-to-long term shareholder return plan

Total Earnings of Major Unlisted Subsidiaries and the In-house Business

FY24 Revenue +6.4%, EBITDA △11.5% YoY

- In FY24, total revenue grew YoY while EBITDA decreased due to SK pharmteco's losses following CBM consolidation
- In FY25, continued revenue growth expected with EBITDA improvement from reduced losses at SK pharmteco and enhanced profitability at SK materials · SK siltron · SK C&C



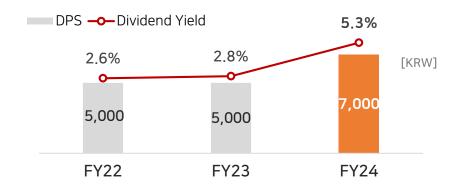
1) SK pharmteco, SK siltron, SK materials CIC, SK C&C combined

- 2) SK E&S, Airplus, SK specialty excluded form the total earnings of major unlisted subsidiaries
- 3) SK materials CIC results represent the simple sum of subsidiaries excluding SK specialty and Airplus

Annual DPS Expansion

Dividend **Performance**

- □ FY24 common share dividend increased +40% YoY to KRW 7,000 per share
 - Interim DPS of KRW 1,500 (Paid on Aug 30, '24)
 - Year-end DPS set at KRW 5,500 funded by preallocating gains from the sale of SK specialty (Record date: Apr 1, '25)



[Shareholder Return Plan (FY24~26)]

- Minimum annual DPS of KRW 5,000 (Common shares)
- Share buyback/cancellation or extra dividend worth 1~2% of market cap using funds such as proceeds from asset sales



Income before tax turned to profit driven by robust earnings of semiconductor related business, despite challenging energy, chemical and battery market conditions

| [KRW tn] | Revenue | | | | | | Operating Profit | | | | | | Income before Tax | | | | | |
|------------------|---------|-------|-------|-------|--------|--------|------------------|-------|-------|-------|-------|-------|-------------------|-------|-------|-------|-------|-------|
| [KKVV tn] | 1Q24 | 2Q24 | 3Q24 | 4Q24 | FY23 | FY24 | 1Q24 | 2Q24 | 3Q24 | 4Q24 | FY23 | FY24 | 1Q24 | 2Q24 | 3Q24 | 4Q24 | FY23 | FY24 |
| Consolidated | 33.03 | 31.20 | 30.64 | 29.82 | 128.80 | 124.69 | 1.54 | 0.76 | 0.51 | △0.45 | 4.75 | 2.36 | 1,13 | 0.69 | 0.95 | △1.67 | △0.85 | 1.10 |
| Separate | 1.24 | 0.80 | 0.74 | 0.93 | 4.14 | 3.71 | 0.61 | 0.13 | 0.12 | 0.14 | 1.55 | 1.00 | 0.47 | 0.05 | 0.05 | △1.12 | 0.44 | △0.55 |
| SK innovation | 18.86 | 18.80 | 17.66 | 19.40 | 77.29 | 74.72 | 0.62 | △0.05 | ⊿0.42 | 0.17 | 1.90 | 0.32 | 0.02 | △0.53 | ⊿0.73 | △1.14 | 0.93 | △2.38 |
| SK square | 0.50 | 0.47 | 0.46 | 0.48 | 2.28 | 1.91 | 0.32 | 0.77 | 1.16 | 1.66 | △2.34 | 3.91 | 0.35 | 0.76 | 1.19 | 1.54 | △2.60 | 3.84 |
| SK telecom | 4.47 | 4.42 | 4.53 | 4.52 | 17.61 | 17.94 | 0.50 | 0.54 | 0.53 | 0.25 | 1.75 | 1.82 | 0.44 | 0.48 | 0.36 | 0.48 | 1.49 | 1.76 |
| SK networks | 2.48 | 1.69 | 2.04 | 1.85 | 7.45 | 7.66 | 0.06 | 0.03 | 0.03 | 0.04 | 0.08 | 0.11 | 0.02 | 0.03 | 0.01 | △0.01 | 0.01 | 0.03 |
| SKC | 0.42 | 0.47 | 0.46 | 0.37 | 1.49 | 1.72 | △0.08 | △0.06 | ⊿0.06 | △0.08 | △0.21 | △0.28 | △0.13 | △0.15 | ⊿0.11 | △0.26 | △0.40 | △0.66 |
| SK ecoplant | 2.06 | 2.20 | 2.10 | 2.95 | 8.93 | 9.32 | 0.06 | 0.07 | ⊿0.01 | 0.12 | 0.17 | 0.23 | 0.07 | 0.10 | ⊿0.07 | △0.15 | △0.08 | △0.05 |
| Materials CIC | 0.08 | 0.09 | 0.10 | 0.10 | 0.30 | 0.36 | 0.01 | 0.02 | 0.02 | 0.02 | 0.05 | 0.08 | 0.01 | 0.02 | 0.01 | 0.03 | 0.04 | 0.07 |
| SK siltron | 0.48 | 0.50 | 0.57 | 0.58 | 2.03 | 2.13 | 0.04 | 0.07 | 0.09 | 0.11 | 0.28 | 0.32 | 0.04 | 0.06 | 0.09 | 0.10 | 0.25 | 0.29 |

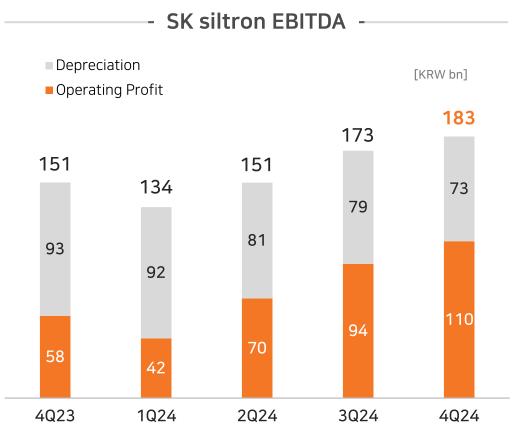
¹⁾ SK innovation and SK ecoplant include the results of SK E&S and Airplus, respectively, from November 1, 2024

²⁾ FY23 results fro SK networks and SKC have been restated to reflect discontinued operations, while 1Q24 and 2Q24 results do not reflect discontinued operations

³⁾ Materials CIC results represent the simple sum of subsidiaries excluding SK specialty and Airplus, and have not been audited



Annual profit improved on strong shipment growth for high-end semiconductor product FY25 growth expected via LTA sales expansion, customer diversification, and cost reductions



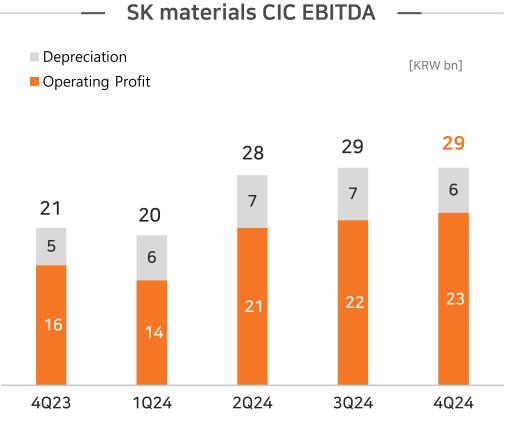
| | FY24 | FY23 | YoY | 4Q24 | 3Q24 | QoQ |
|---------------------|-------|-------|--------|-------|-------|--------|
| Revenue | 2,127 | 2,026 | +5.0% | 580 | 568 | +2.1% |
| Operating Profit | 316 | 281 | +12.5% | 110 | 94 | +17.0% |
| EBITDA margin | 30.1% | 33.4% | ∆3.3%p | 31.6% | 30.5% | +1.1%p |

Highlights

- In FY24, revenue (YoY +5.0%) and OP (YoY +12.5%) grew from sales increase across all Si-wafer products
 - Customer utilization rates improved from early in 2024, boosting 2H Si-wafer sales and earnings
 - In 4Q, 300mm PW Si-wafer shipments grew, while enhanced SiC wafer productivity reduced QoQ losses
- In FY25, profit to improve through strong Al semiconductor demand, broadening of customer portfolio, and cost optimization
 - Si-wafer shipment to grow from increasing Al semiconductor demand, higher customer utilization of high-end products, and new customer acquisition
 - Profitability to strengthen through ongoing operational improvements and disciplined CAPEX management
- SiC Wafer (SK siltron CSS) to solidify long-term growth momentum via customer collaboration, productivity gains, and technological advances
 - Targeting >50% YoY revenue growth in FY25
 - 200mm mass production set in FY25, EBITDA turnaround expected in 2H



Annual revenue and operating profit improved on stronger new product sales in 2H24 FY25 performance to improve through accelerated growth and cost competitiveness



| | FY24 | FY23 | YoY | 4Q24 | 3Q24 | QoQ |
|---------------------|-------|-------|--------|-------|-------|--------|
| Revenue | 357 | 298 | +19.6% | 94 | 96 | △1.7% |
| Operating Profit | 79 | 51 | +55.3% | 23 | 22 | +5.3% |
| EBITDA margin | 29.6% | 24.1% | +5.5%p | 30.8% | 29.4% | +1.4%p |

W Highlights

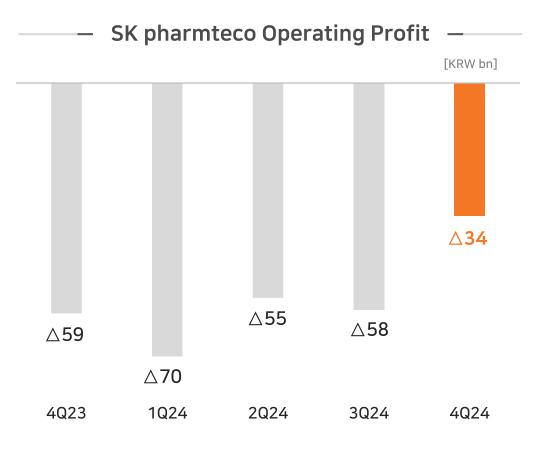
- In FY24, revenue (YoY +19.6%) and OP (YoY +55.3%) increased through product diversification and productivity gains despite delayed market recovery
 - Precursor: Improved profitability from new customer supply and expanded sales volume
 - Etching gas: Next-gen supply (HBr*) Initiated (Dec. 2024)
 - PR: Sales growth driven by customers' new fab operations
 - Display: Growth in shipments to China and cost reduction
- In FY25, solid growth expected via continued expansion of value-added product portfolios and cost reductions
 - Precursor: Raw material diversification, process improvements, and new customer acquisition
 - Etching gas: HBr* sales and customer base expansion to boost profit
 - PR: Revenue growth via expanded product portfolio and customer base
 - Display: Accelerating development of high-value product (TADF**)

^{*} HBr: Precise vertical etching gas for 3D NAND and logic

^{**} TADF (Thermally Activated Delayed Fluorescence): High-efficiency, high-resolution OLED materials



Small molecule · CGT CDMO revenue grew YoY on supply expansion of core products FY25 Revenue to grow driven by stronger customer partnerships and rising CGT CDMO demand



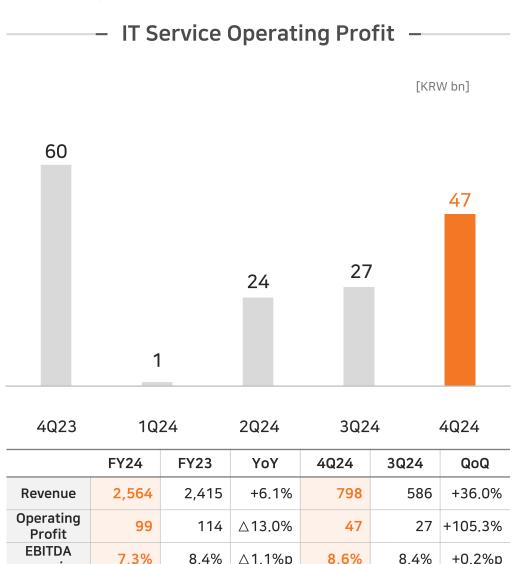
| | FY24 | FY23 | YoY | 4Q24 | 3Q24 | QoQ |
|---------------------|-------------|------|---------|------|--------|---------|
| Revenue | 850 | 806 | +5.5% | 264 | 190 | +27.9% |
| Operating Profit | △217 | △92 | N/A | ∆34 | △58 | N/A |
| EBITDA margin | △9.9% | 1.1% | ∆11.0%p | 0.8% | △10.1% | +10.9%p |

W Highlights

- In FY24, top-line growth driven by stable supply of core small molecule CDMO products and the CBM acquisition ('23.4Q) benefits
 - Overall deficits widened on initial CGT losses in FY24, despite revenue growth from key small molecule products (oncology, diabetes) and CBM
 - Balanced growth in small molecule and CGT CDMO businesses drove revenue growth (QoQ +27.9%), while lower fixed costs reduced losses
- In FY25, revenue growth and profitability improvement expected through big pharma partnerships and operational improvements
 - Small molecule: Expanding strategic partnerships by leveraging a strong track record
 - CGT: Profitability to improve through proactive capacity expansion and operational improvements amid growing demand
 - Enhancing business competitiveness by expanding high-growth new modalities such as peptides



Revenue grew YoY, driven by higher DX (Digital Transformation) and cloud-related orders FY25 growth expected through new AI service projects driving both revenue and profitability



W Highlights

- In FY24, robust revenue growth driven by new DX projects and cloud business
 - Annual revenues increased YoY with new projects in financial · manufacturing sectors
 - Seasonal project completion impacted guarterly sequential growth
- Enhancing margins through efficiency gains and cost optimization initiatives

| | 1Q24 | 2Q24 | 3Q24 | 4Q24 |
|-----------|------|------|------|------|
| OP margin | 0.2% | 3.8% | 4.6% | 5.9% |

- □ In FY25, growth projected via financial · public sector projects and AI business expansion
 - Key projects expected to generate revenue include: Hana Bank Corporate Banking and Marketing Digitalization, National Procurement Service Platform Operations
 - Active AI business development across sectors: Market Prediction AI, AI Contact Center, AI-Powered Digital Factory Solutions

margin



| [KRW | bn] | 1Q22 | 2Q22 | 3Q22 | 4Q22 | FY22 | 1Q23 | 2Q23 | 3Q23 | 4Q23 | FY23 | 1Q24 | 2Q24 | 3Q24 | 4Q24 | FY24 |
|------------------------|---------------------|------|------|------|------|-------|------|------|------|------|-------|------|------|------|------|-------|
| SK materials CIC | Revenue | 83 | 102 | 113 | 132 | 430 | 90 | 75 | 60 | 74 | 298 | 79 | 88 | 96 | 94 | 357 |
| | Operating Profit | 22 | 33 | 37 | 29 | 120 | 14 | 12 | 10 | 16 | 51 | 14 | 21 | 22 | 23 | 79 |
| | EBITDA | 27 | 38 | 43 | 35 | 143 | 19 | 17 | 15 | 21 | 72 | 21 | 28 | 28 | 29 | 106 |
| | EBITDA Margin | 32% | 37% | 38% | 27% | 33% | 21% | 22% | 25% | 28% | 24% | 26% | 32% | 29% | 31% | 30% |
| SK siltron | Revenue | 555 | 597 | 630 | 572 | 2,355 | 580 | 492 | 469 | 485 | 2,026 | 476 | 503 | 568 | 580 | 2,127 |
| | Operating Profit | 119 | 159 | 156 | 131 | 565 | 114 | 70 | 39 | 58 | 281 | 42 | 70 | 94 | 110 | 316 |
| | EBITDA | 219 | 253 | 251 | 235 | 958 | 219 | 170 | 136 | 151 | 676 | 134 | 150 | 173 | 183 | 640 |
| | EBITDA Margin | 39% | 42% | 40% | 41% | 41% | 38% | 35% | 29% | 31% | 33% | 28% | 30% | 30% | 32% | 30% |
| | Revenue | 412 | 500 | 513 | 632 | 2,056 | 462 | 631 | 522 | 801 | 2,415 | 548 | 632 | 586 | 798 | 2,564 |
| SK C&C | Operating Profit | 11 | 23 | 17 | 39 | 90 | 7 | 28 | 18 | 60 | 114 | 1 | 24 | 27 | 47 | 99 |
| | EBITDA | 32 | 47 | 44 | 64 | 187 | 30 | 51 | 40 | 82 | 203 | 24 | 46 | 49 | 68 | 187 |
| | EBITDA Margin | 8% | 9% | 9% | 10% | 9% | 6% | 8% | 8% | 10% | 8% | 4% | 7% | 8% | 9% | 7% |

imes Materials CIC results represent the simple sum of subsidiaries excluding SK specialty and Airplus, and have not been audited



2024.4Q EARNINGS BRIEFING

